



CIVIS

A European Civic University

University of Bucharest
2020

With the support of the
Erasmus+ Programme
of the European Union



WHO is CIVIS



Aix-Marseille Université (AMU)



National Kapodistrian University
of Athens (NKUA)



Université Libre de Bruxelles (ULB)



University of Bucharest (UB)



Universidad Autónoma de Madrid
(UAM)



Sapienza Università di Roma (SUR)



Stockholms Universitet (SU)



Eberhard Karls Universität Tübingen(UT)

CIVIS brings together a community of

- **8 universities**
- **55,000** staff members including **30,000 academics** and researchers
- **384,000** students
- **7** languages
- **114** Faculties
- **700** research groups
- **520** undergraduate programmes
- **1404** postgraduate programmes including 440 taught in English
- **34** Nobel prizes
- **172** ERC grants

CIVIS missions

Research

developing opportunities for extensive research collaborations with complementary approaches through open science, collaborative networks, shared research infrastructures, incentive funding for joint projects...

Education

creating an integrated university space for all through a research-based education, joint educational programmes, new learning pathways, MOOCs, Summer schools...

Innovation

building new model for innovative and inclusive education through the development of a digital campus, learning tools with short-term, long-term and blended mobility programmes...

Civic Engagement

connecting CIVIS education, research and innovation to local needs and global challenges through the creation of interactive spaces called Open Labs to foster collaboration between citizens, local partners and universities, participative council...

A CIVIC identity

Assume its
social responsibility
towards the future
generations for the
benefit of our
communities

Be rooted in their
urban and regional
landscape

Actively **contribute**
to the **social, cultural**
and **economic**
dynamism at the local
level

Promote European
values such as
inclusiveness,
gender equality,
non-discrimination
and **social equity**

CIVIS will forge richer interactions and co-creation of knowledge and skills with : **citizens, schools, enterprises, social and cultural associations.**

A bridge towards Africa and the Mediterranean



the Alliance of reference with the Mediterranean and African regions through its already established partnerships with Mediterranean and African institutions



Building new partnerships with Mediterranean and African academic institutions: university agreements, research projects, Summer schools...



Developing digital skills and infrastructures to increase student mobility



Fostering research and education in mirror collaborations to address joint challenges, interests and solutions



The impact of an alliance



develop common procedures to better meet the challenges of Bologna: increase mobility between us thanks to the umbrella agreement & facilitate the set-up of the “learning agreements”



allow a new common educational and administrative culture for our staff



develop teaching and research, help to co-create common pathways, by discovering partners beyond rankings (whose criteria do not make them good indicators)

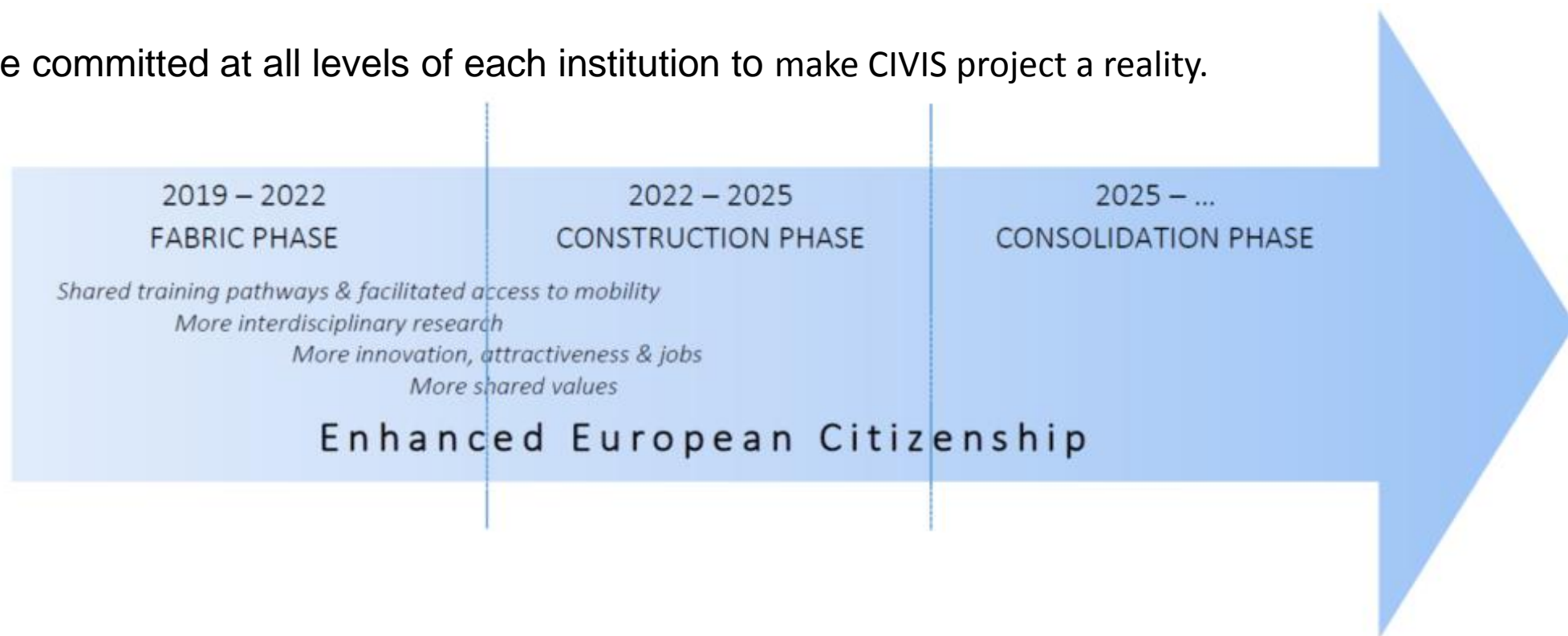


build a network that can be duplicated not only in Europe but with the desire to have a network of mirror expertise in Africa and the Mediterranean



CIVIS will be implemented according to a step-by-step approach

Our universities are committed at all levels of each institution to make CIVIS project a reality.



Who will benefit from CIVIS?

- **STUDENTS** » degrees and training programmes comprising substantially increased mobility
- **ACADEMICS & RESEARCHERS** » collaborative environment (partnerships, funding, labs)
- **UNIVERSITIES' STAFF** » access to language courses, mobility, (...)
- **CITIZENS** » Life-long education in a European environment, citizen science (...)
- **BUSINESSES** » High quality skills and scaling up, technology transfer (...)
- **PARTNERS from outside the European Union** » enhanced cooperation at EU level (...)
- **REGIONS & TERRITORIES** » development of value chains, attractiveness, regional development

CIVIS into action: Working Packages

1. **AMU: Management & tools**
2. **AMU & ULB: Governance**
3. **UAM: Local and territorial engagement: Open Labs**
4. **SU: European Hubs: knowledge triangle / calls**
5. **TU: Mediterranean and African partnerships**
6. **NKUA: Mobility: short term / platform / calls**
7. **UB: Teaching excellence: innovative pedagogies**
8. **SUR: Quality & evaluation**
9. **ULB: Sustainability and dissemination: communication /alumni / fundraising**

WP1: Management & Tools (AMU)



Objectives:

- Provision of effective and efficient technical, legal, administrative and financial project management.
- Develop a **CIVIS Platform** that will support cooperation and the sharing of information within CIVIS.
- Lay the foundations for an **efficient joint administration** of CIVIS European University in the long-term.

➤ Our Digital campus:

- **Platform Cooperation tools** : administrative intranet, Open Labs and hubs platforms (cooperation tools), CIVIS programs and international partnerships databases, Mobility assistance portal, Innovative Pedagogies database, tools and courses for virtual mobility, multilingual tools
- Support the implementation of the CIVIS European Student Card.

- **ORIGAMU model: task forces** (Secretary Gal of 8 univ; Academic affairs; Open Science/Open Data...)

- *Staff*: project manager (R), Financial officer (R), IT officer (R) + 8 univ coordinators
- Kick off mtg + coordination mtgs
- 3 Task forces
- IT development
- Audit



WP2: Governance & Deployment (AMU & ULB)

CIVIS A European Civic University



Objectives:

- Ensure a long-term structure for a sustainable European University Alliance.
- Involve all stakeholders from our respective universities and from external organisations who will benefit from the CIVIS Alliance, and whose involvement will benefit our Alliance and internal stakeholders.
- Operationalise a cooperation that reflects the vitality of our communities and their ownership of our European University Alliance.
- Support the deployment of CIVIS as a model of a European University in a European Education Area.

Governance, a step by step approach:

Creation of a Board of Rectors, a Steering Committee, a Participative Council, a Consultative Council, and also a CIVIS legal entity, A CIVIS administration with its own Secretary General

Deployment:

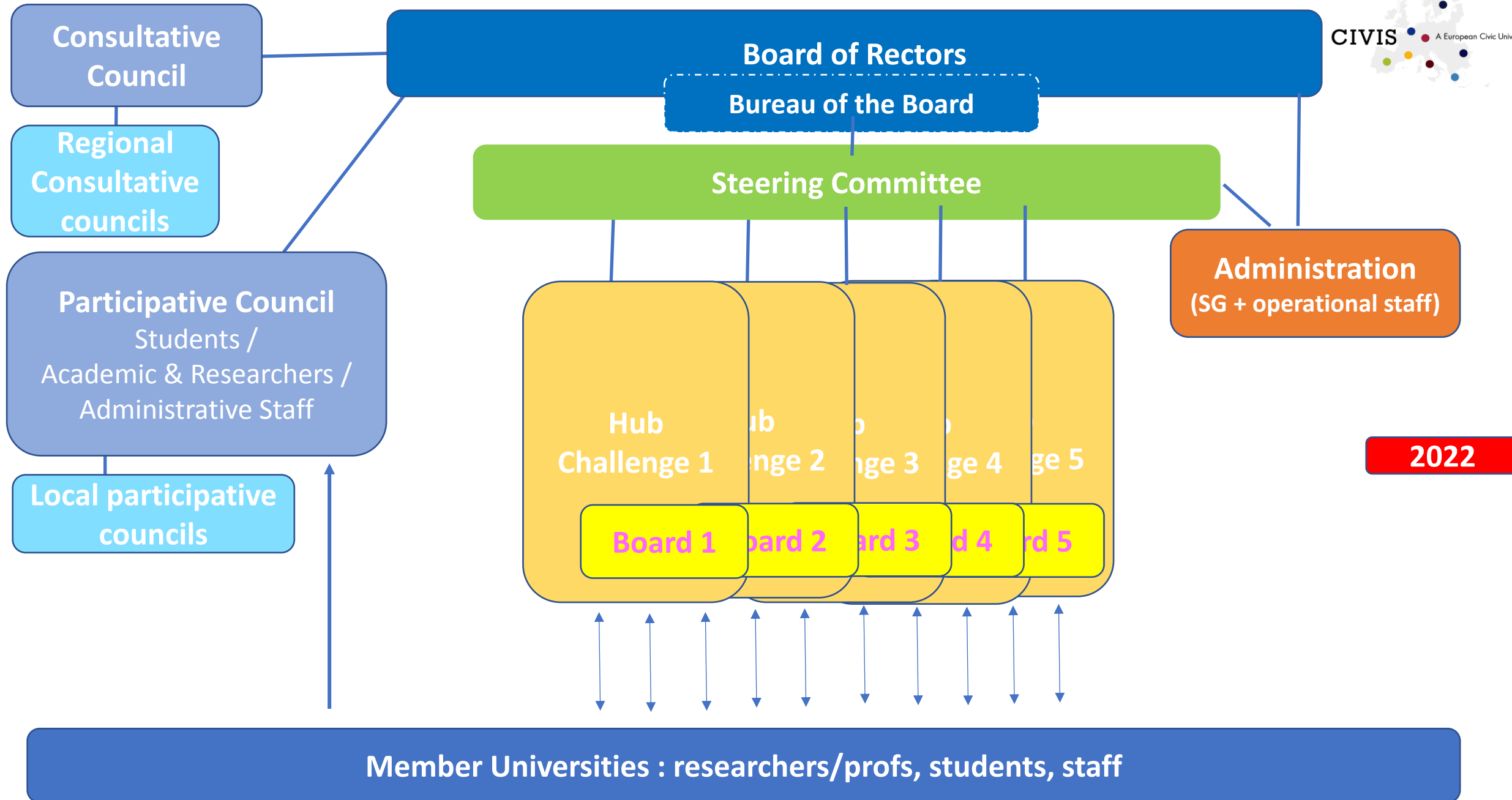
- 1) European level: monitoring of CIVIS activities and regular exchanges with the EACEA Agency about CIVIS results and identified barriers
- 2) National level: sticking points related to national regulations

- *Staff*: 2 WP co-leaders + SG (3rd yr)
- Meetings travels





WP2: Governance & Deployment (AMU & ULB)



WP3: Local engagement & territorial impact (UAM)

CIVIS A European Civic University



Objectives:

- Connect CIVIS education, research and innovation to local needs and challenges.
- Contribute to **local dialogues** around local problems, bringing research, innovation, education and, where useful, public-private partnerships, to bear on the search for solutions.
- Provide CIVIS students with a range of pedagogically sound, **service learning projects** that foster civic engagement and transversal skills.
- Nurture **territorial ecosystems** and regional development.

- *Project Incubator*
- *Seed funding*
- *Service Learning activities (TU)*
- *Contribute to 3S and to value chains among our regions*

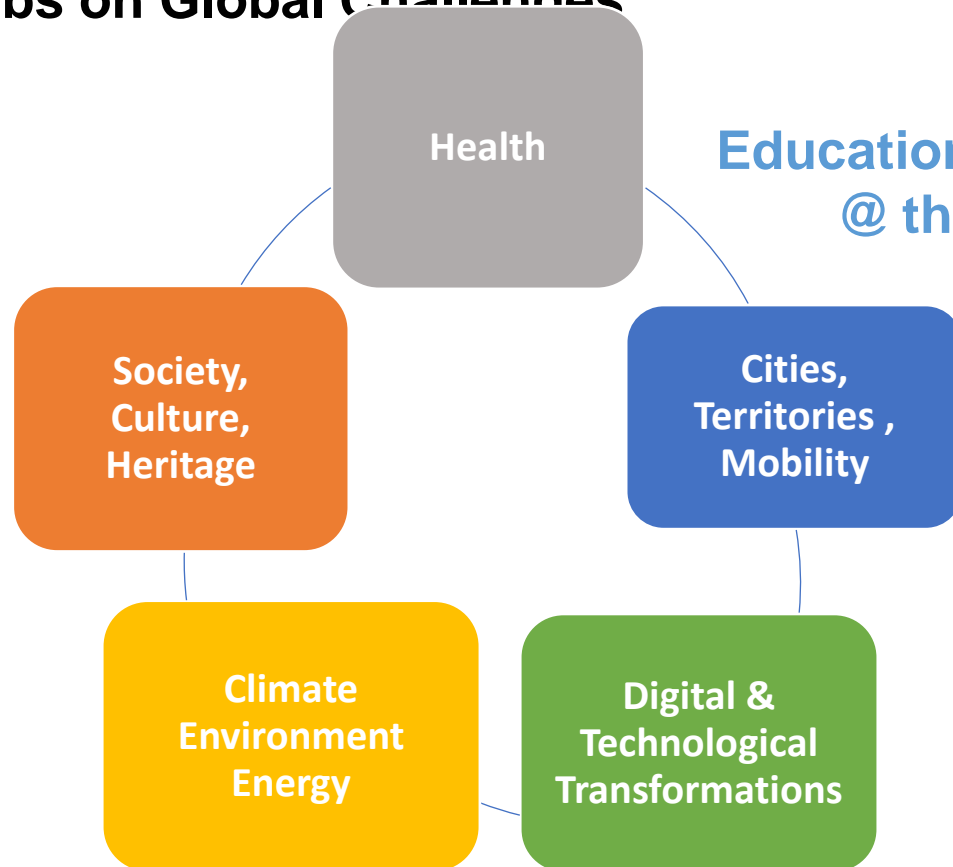
- *Staff*: WP leader, 8 open labs coordinators
-
- Travels for WP leaders
- Seed funding (80K€: 1000-5000€/project)

WP4: European Hubs (SU)

CIVIS A European Civic University



Hubs on Global Challenges



Local OPEN LABS
Relationships with Regions,
civil society, public & private
sectors

*our digital
campus: a
platform to
connect all
stakeholders
from local to
global levels*

**International strategy: Relationships with
Mediterranean & African Partners**

WP4: European Hubs (SU)



Objectives:

- Develop CIVIS “Hubs” that draw on the assets of all CIVIS Alliance partners.
- Offer multi-disciplinary and individualised learning pathways to **undergraduates and postgraduates** in the CIVIS member universities.
- **Link** these learning pathways to excellent research and technologies within the Alliance, as well as to external stakeholders, partnerships and funding sources
- **Recognise and stimulate students’ participation** in CIVIS member Universities’ respective educational offers.

- *Seed funding for Workshops and projects: Knowledge triangle + Civic engagement + Med/AFR*
- *At least 3 hubs over the 3 yrs + Hubs admin & scientist coordinators*
- *Task forces: research and academic affairs*
- *CIVIS track (certificate?)*

- *Staff: WP leader, Hub coordinator (tbd) + scientific coordinator*
- *2 task forces*
- *Seed funding*

WP5: Mediterranean and African partnerships (TU)

Objectives:

- Developing and forging partnerships with « mirror » universities in the Mediterranean and African regions
- Address with these partners challenges of joint interest to find joint solutions

Ideas:

- Five Mirror Hubs in the Mediterranean basin and in Africa to develop challenge-based education and research between the alliance and universities of these areas
- Possible education and research programmes supported by the EU-Africa partnership
- Partnerships for developing digital skills around the Mediterranean (...)

Year 1 : Benchmarking and mapping

Year 2 : Exploration of joint CIVIS international partnerships

Year 3 : Joint strategic planning

- *Staff*: WP leader
- Seminars

WP6: CIVIS Student Mobility (NKUA)

Objectives:

- Enable seamless and multi-dimensional mobility models that will enable **10% student mobility by 2022 (12.000)**
- Achieve **50% student mobility within the Alliance by 2025**
- Foster the creation of an inter-university campus

- *Academic incentives by each University (x6: 1500 mobility) / 20% European Doctorate Label*
- *Lowering the cost of mobility: 1200 short-term mob + 120 virtual mobility measures or courses (5 WP7)*
- *Logistical aspects of mobility : pre-departure training, system of home hospitality, provide information through an e-platform*

- *Staff: WP leader + admin staff (R) + 8 univ mobility coordinators*
- *Mobility Task force*
- *Student short term Mobility funding*

WP6: CIVIS Student Mobility (NKUA)

Academic incentives

University-wide Erasmus exchange agreements between each of the eight member universities

Long mobility between CIVIS member universities : 1,500 students (BA, MA and PhD) over 3 years

Specific actions to increase mobility include:

- Earmarking of c. 25% of the University's internalisation funding to mobilities within the CIVIS alliance (e.g. UAM, TU and AMU mobility plans)
- Inclusion of compulsory mobility in programmes at BA and MA levels
- Providing automatic recognition of credits for student mobility projects (e.g. NKUA, SUR, SU, UB)
- Facilitating and streamlining the quality evaluation and automatic recognition of our joint learning pathways.

WP6: CIVIS Student Mobility (NKUA)

Shorter and flexible mobility linked to Hub educational offers and Open Labs

1,200 short mobilities either 'stand-alone' or blended :

- One-week workshops on specific subjects, including visiting professors, corresponding to a set number of credits, included in the academic record.
- Summer Schools in the Hub thematic areas, including combined mobility programs.
- Blended mobility programs, combining virtual and short intensive physical mobility.



WP6: CIVIS Student Mobility (NKUA)



Innovative virtual mobility for all

120 virtual mobility courses, 10 000 students participating

Aims:

1. Increase the educational offer by “bringing in” courses from other CIVIS Universities
2. Support maintaining or developing linguistic competences

CIVIS mobility task force will:

- Develop a catalog of courses available CIVISwide
- Identify themes for ‘student interactive conferences’ and/ or virtual joint projects;
- Determine the cultural or linguistic dimension included in courses;
- Promote these courses to students across the Alliance.



WP7: CIVIS Teaching Excellence (UB)

Objectives:

- Support staff in developing innovative tools for the CIVIS joint educational offer
- Enable a step change in the number, quality and diversity of virtual mobilities
- Support students' ability to learn and work in a multilingual environment

- **Innovative pedagogies module**
(benchmark + dvpt)
- **Virtual mobilities: 120 courses (5/uni/yr)**
- **Multilingual tools** (catalog & dvpt)
- **Staff mobility** for Task forces

- **Staff:** 2 WP leader + admin staff (R)
- 3 Task forces: innovative pedagogies, ML, entrepreneurial skills
- Virtual collaboration systems (35K€/univ)
- UB Staff mobility for training

WP8: Quality & Evaluation (SUR)

Objectives:

- Ensure the quality and effectiveness of actions undertaken as part of the CIVIS project
- Assess the efficiency of the project with respect to its stated objectives
- Assess quality of teaching activities undertaken within CIVIS WPs
- Articulate the level of quality of learning and research projects, and communicate internally and externally

➤ *Produce a Quality handbook and an Annual report of results*

➤ *Establish a **CIVIS label and award**, a yearly CIVIS prize to 3-5 remarkable initiatives linked to the member universities (prize = mobility)*

- *Staff*. WP leader, academic and admin staff
- Task force 'QA for Bologna process'
- CIVIS award laureates' mobility
- Internal and external evaluations

WP9: Sustainability & Dissemination (ULB)

Objectives:

- Communicate strategically about CIVIS, its values and its activities and nurture a CIVIS community
- Provide the basis for strong, Brussels-based communication activities
- Advise CIVIS partners on strategic orientations linked to funding opportunities

- *CIVIS website*
- *CIVIS social media*
- *CIVIS Online Newsletter*
- *CIVIS days*
- *CIVIS Alumni network*
- *Fundraising*

- *Staff*: WP leader, Funding strategy officer, communication officer (R)
- Funding task force / Alumni task force
- CIVIS Days (10 p./univ)
- Comm tools

www.civis.eu



<https://unibuc.ro/despre-ub/civis/?lang=en>

 [CIVISEuropeanUniversity](#)